

LIVING HOPE

A L L I A N C E C H U R C H

A N N U A L R E P O R T
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MEETING MATERIALS

LIVING HOPE ALLIANCE CHURCH
2020-21 ANNUAL GENERAL MEETING AGENDA
September 26, 2021

Call to Order

Adoption of Agenda

Naming of the Rules Committee

Adoption of Minutes for the 2019-20 Annual General Meeting

Board of Elders Report

Financial Report

Lead Pastor's Report

Nominating Committee Report

Election

Moose Jaw Alliance Church

Question & Answer

Adjournment

LIVING HOPE ALLIANCE CHURCH
MINUTES OF THE 2019-2020 ANNUAL GENERAL MEETING
Sunday, September 27, 2020 via Zoom

1. **CALL TO ORDER** at 3:01 pm by Mark Stefan (Chairman, Board of Elders).
 - Mark opened with prayer and outlined some ground rules for the meeting.
2. **COUNTING OF MEMBERS**
 - 57 voting members present
3. **ADOPTION OF THE AGENDA**
 - **Adopted** by unanimous consent
4. **NAMING OF THE RULES COMMITTEE**
 - Kevin Gatschene and Warren Mills were named as the Rules Committee
5. **ADOPTION OF THE MINUTES OF 2018-19 ANNUAL GENERAL MEETING**
 - **Adopted** by unanimous consent
6. **REPORT OF THE BOARD OF ELDERS** (Mark Stefan)
 - Mark Stefan reviewed the highlights of the Board of Elders report under the headings of UP, IN, and OUT.
 - He reviewed the National Office policy changes regarding Baptism and Church Membership, which allow individual churches to accept individuals who were baptised as infants into membership. The Board of Elders has discerned that believer's baptism is a requirement for membership at Living Hope, given the discernment process which involved congregational input.
 - **Adopted** by unanimous consent
7. **FINANCIAL REPORT** (Jim Haney, Treasurer)
 - Jim Haney presented the Financial Report.
 - **Moved** by Jim Haney that the Treasurer's Report and Audited Financial Statements be adopted - **Adopted** by unanimous consent
 - Jim presented the 2020-2021 Proposed Budget (July 1, 2020 -June 30, 2021) and responded to a Budget question.
 - **Moved** by Jim Haney that the Proposed Budget be accepted - **Adopted** by unanimous consent.
8. **NOMINATING COMMITTEE REPORT**
 - Kirk presented the report of the Nominating Committee and explained some of the changes, given the uncertainty with COVID. A question was asked - "Why are we shrinking the Board?" Kirk suggested that we table the Nominating Committee Report until after the Lead Pastor's report.

9. LEAD PASTOR'S REPORT

- Pastor Kirk's Ministry Report is recorded in the Annual Report 2019-20 on p. 18.
- Kirk talked about the last 5 years since he became the Lead Pastor.
- Over the last 6 months we have been developing a strategy for the next 5 years around the theme of UP, IN, and OUT. Since February there have been 'Dream Team' meetings involving over 60 leaders in our church. They were listening to what God has to say to us as a church, related to our ministries and structures in the areas of UP, IN, and OUT. Pastors have been assigned to be champions for UP, IN, and OUT. Eric Miller is the champion for UP, Shauna Archer is the champion for IN, and Colin Turner is the champion for OUT.
- Kirk also reviewed the 5-year Thematic Goals:
 - i. UP (Passionately Devoted) – Passionate Spirituality
 - Inspire and equip adults, teens, and children to move deep into the river of the Holy Spirit's presence and leading.
 - Teach, practice, and model listening prayer in every program and gathering of the church.
 - Graciously and lovingly deal with sin and the baggage in our soul that keeps us from encountering God.
 - Create engaging and relevant worship experiences that model passionate devotion to God and can be experienced online and in person, through an online campus, house churches, and onsite gatherings.
 - ii. IN (Deeply Committed) – Discipleship & Leadership Development
 - Develop and communicate a discipleship pathway for every age-group that makes use of large, mid-size, and small group training, mentoring triads, and experiential learning
 - Create a thriving network of inter-generational community groups that gather to dig deeper into the weekend worship gathering's BIG IDEA.
 - Transform our serving and task groups to become holistic groups where people serve, find community, and grow in Christ together.
 - Create a leadership pathway that develops leaders by helping them to identify their SHAPE, build character, and increase leadership proficiencies.
 - Provide opportunities within and outside the church for people to put their SHAPE (Spiritual Gifts, Heart, Abilities, Personality and Experience) into action in challenging and stretching ways.
 - iii. OUT (Relentlessly Focused) – Outreach and Community Engagement
 - Equip, apprentice, and send everyone into the local mission and/or global mission to which Jesus is inviting them.
 - Begin to reach out to the international students within our neighborhoods and the University of Regina to help them find community and, ultimately, a relationship with Jesus.
 - Form strategic partnerships with businesses and community organizations to eradicate poverty and domestic violence in our city.
 - Create a network of missional communities that are reaching into their communities.
- **Moved** to adopt the Lead Pastor's report - **Adopted** by Unanimous Consent

- **Moved** to adopt the Nominating Committee report - **Adopted** by Unanimous Consent

10. QUESTION AND ANSWER

- Suggestion that the board allocate \$2000 to Women's Ministries - Jim Responded to this question - the Board will take this under advisement
- How will people of influence be identified for the Shepherding Team? - Membership in Living Hope is a requirement to be on the Shepherding Team .
- How many people came to Christ this year through the ministries of Living Hope Alliancechurch? - There were 16 conversions, 5 baptisms and 3 deliverances that we know of.

11. ELECTIONS - (via online ballot within 24 hours)

12. MOTION TO ADJOURN

- 4:02 pm - **Moved** by Kirk Cowman that we adjourn the meeting.

2021-22 PROPOSED BUDGET

JULY 1 TO JUNE 30

MINISTRY FUND

	2021-22 Proposed Budget	% of 2021-22 Proposed Budget	2020-21 Proposed Budget	% of 2020-21 Proposed Budget	2020-21 Actual YTD	% of 2020-21 Actual
REVENUE						
Giving	\$ 800,000	84.5%	\$ 750,000	86.9%	\$ 761,936	89.2%
Preschool & Childcare	\$ 62,700	6.6%	\$ 62,700	7.3%	\$ 56,880	6.7%
Rentals	\$ 30,000	3.2%	\$ 5,000	0.6%	\$ 2,416	0.3%
Ministry Cost Recovery	\$ 30,300	3.2%	\$ 45,300	5.2%	\$ 33,262	3.9%
Employment Grants (District, Government)	\$ 24,000	2.5%	\$ -	0.0%	\$ -	0.0%
Total Revenue	\$ 947,000		\$ 863,000		\$ 854,172	
EXPENSES						
Ministries						
Children's & Family Ministry	\$ 21,970	2.3%	\$ 14,825	1.7%	\$ 3,584	0.4%
Youth & Young Adult Ministry	\$ 7,775	0.8%	\$ 6,135	0.8%	\$ 794	0.1%
Adult Ministry	\$ 6,935	0.7%	\$ 11,995	1.6%	\$ 3,347	0.4%
Worship Arts & Outreach	\$ 29,946	3.2%	\$ 22,076	2.9%	\$ 20,995	2.4%
Preschool & Child Care	\$ 3,000	0.3%	\$ 4,840	0.6%	\$ 4,678	0.5%
Boards & Teams	\$ 10,775	1.1%	\$ 9,090	1.2%	\$ 12,085	1.4%
Subtotal Ministries	\$ 80,401	8.5%	\$ 68,961	8.0%	\$ 45,483	5.2%
Operations						
Administration & Information Technology	\$ 56,410	6.0%	\$ 44,000	5.0%	\$ 63,844	7.2%
Facilities (Occupancy Costs)	\$ 167,060	17.6%	\$ 164,858	18.7%	\$ 190,087	21.6%
Rentals (Event Staff, Marketing, etc...)	\$ 1,500	0.2%	\$ -	0.0%	\$ 345	0.0%
Other (DOB, outbound support)	\$ 24,000	2.5%	\$ 23,500	2.7%	\$ 22,882	2.6%
Subtotal Operations	\$ 248,970	26.3%	\$ 232,358	26.9%	\$ 277,159	31.4%
Personnel						
Salaries & Benefits	\$ 596,979	63.0%	\$ 548,831	63.6%	\$ 553,158	62.8%
Other (Allowances, Staff Development, Assembly, etc...)	\$ 20,650	2.2%	\$ 12,850	1.5%	\$ 5,617	0.6%
Subtotal Personnel	\$ 617,629	65.2%	\$ 561,681	65.1%	\$ 558,776	63.4%
Total Expenses	\$ 947,000		\$ 863,000		\$ 881,418	
Over (Short)	\$ -		\$ -		\$ (27,246)	

BUILDING FUND

	2021-22 Proposed Budget	% of 2021-22 Proposed Budget	2020-21 Proposed Budget	% of 2020-21 Proposed Budget	2020-21 Actual YTD	% of 2020-21 Actual
REVENUE						
Giving	\$ 97,385	99.8%	\$ 85,000	99.4%	\$ 53,489	99.9%
Transfer from Ministry Fund (10% of rental revenue)	\$ 224	0.2%	\$ 500	0.6%	\$ 79	0.1%
Total Revenue	\$ 97,609		\$ 85,500		\$ 53,567	
EXPENSES						
Mortgage Payments	\$ 87,622	89.8%	\$ 78,000	91.2%	\$ 26,979	82.8%
Capital Reserve & Replacement	\$ 9,962	10.2%	\$ 7,500	8.8%	\$ 5,349	16.4%
Other	\$ 24	0.0%	\$ -	0.0%	\$ 263	0.8%
Total Expenses	\$ 97,609		\$ 85,500		\$ 32,591	
Over (Short)	\$ -		\$ -		\$ 20,977	

MISSIONS FUND

REVENUE						
Giving	\$ 108,533		\$ 107,000		\$ 108,514	
Total Revenue	\$ 108,533		\$ 107,000		\$ 108,514	
EXPENSES						
Global Advance	\$ 80,000	73.7%	\$ 75,000	72.1%	\$ 74,786	68.9%
New Ventures	\$ 16,000	14.7%	\$ 15,000	14.4%	\$ 16,241	15.0%
Seamless Link	\$ 11,600	10.7%	\$ 11,600	11.2%	\$ 15,680	14.4%
Living Hope Missions	\$ 933	0.9%	\$ 2,400	2.3%	\$ 1,808	1.7%
Total Expenses	\$ 108,533		\$ 104,000		\$ 108,514	
Over (Short)	\$ -		\$ 3,000		\$ 0	

COMPASSION FUND

REVENUE						
Giving	\$ 30,000		\$ 30,000		\$ 28,198	
EXPENSES						
Compassion Connection (Shayil House & Arcola School)	\$ 5,000	16.7%	\$ 5,000	16.7%	\$ 4,477	27.3%
People Care (Emergency Expenses, Counselling, etc...)	\$ 25,000	83.3%	\$ 25,000	83.3%	\$ 11,920	72.7%
Other	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Total Expenses	\$ 30,000		\$ 30,000		\$ 16,397	
Over (Short)	\$ -		\$ -		\$ 11,802	

NOMINATING COMMITTEE REPORT

Members: Rowena Arendt, Jane Linner, Omopelola (Lola) Sotomi, Kevin Gatschene, Mark Stefan, Howard Wiebe, Kirk Cowman (Chair)

The Nominating Committee, as selected by the election of the members and the Board of Elders, has finalized its selection of nominees for various offices to fill the vacancies for the upcoming term.

The process of seeking God's chosen leaders for Living Hope Alliance Church requires earnest prayer, the study of Biblical qualifications of church leadership, assessment of Living Hope's key leadership needs, spiritual scrutiny of and dialogue with nominees.

As discussed with the membership during the 2019-20 Annual General Meeting, the Board of Elders, in consultation with the Nominating Committee, has voluntarily reduced the size of the Board of Elders. While Living Hope's bylaws allow for nine elders elected by the membership and the Lead Pastor to form the Board of Elders, for 2021-22, the Board of Elders will consist of six elders elected by the membership and the Lead Pastor (who is an ex-officio elder). With this in mind, we are pleased to advise the congregation of the following recommendations for election as elders:

Nominated for an additional term:

- Ken Thiessen (1-year term - October 1, 2021, to September 30, 2022)

Nominated for their first term:

- Rick Orban (1-year term - October 1, 2021, to September 30, 2022)
- Gwendolyn Schroeder (1-year term - October 1, 2021, to September 30, 2022)
- Shannon Vinter (1-year term - October 1, 2021, to September 30, 2022)

The following elders are continuing and concluding service:

Continuing service:

- Kevin Gatschene (3-year term - October 1, 2019, to September 30, 2022)
- Oladimeji (Deji) Oyetuga (2-year term - October 1, 2020 to September 30, 2022)

Concluding service:

- Mark Stefan
- Howard Wiebe

Resigned Mid Term

- Brad Crassweller (November 2020)
- Jim Haney (March 2021)

The Nominating Committee is also recommending the following three Members to serve as the membership's representatives of the 2019-2020 Nominating Committee:

- Jan Ross
- Samson Sotomi
- Judi Thiessen

The Nominating Committee is also recommending the following Members to serve as Tellers for 2020-21:

- Tim Eldred
- Tolu Oyeboode
- Janelle Trachsel

We are pleased with the slate of nominees we have the privilege of bringing forward to the Membership of Living Hope and trust you will join us in praying regularly for those individuals whom we elect.

This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.



REPORTS

BOARD OF ELDERS REPORT

MARK STEFAN

Board Chair

May you experience daily the grace and unconditional love of Jesus, our Savior, our Sanctifier, our Healer, and our Coming King! The fourfold gospel of the C&MA has been a special comfort to me over this past year. Although it was challenging, God is always faithful to His people and His church. When we fix our eyes on Jesus and open our hearts to allow the Holy Spirit to indwell, we truly learn more about God's ways. Our focus has been on UP (Holy Spirit), IN (Disciples who make disciples) and OUT (Reach out, be like Jesus). This year we learned about mentoring and multiplication in God's word (2 Timothy 2:2).

Our fiscal year began four months into COVID19. We began the year with nine elders and the Lead Pastor serving as your board of ten elders. We were faced with many decisions around COVID with respect to in-person gatherings - the Living Hope Hockey team, the pickle ball league, weekend services, mid-week, quizzing, river practices (Soul Care), community groups, etc. Pastor Kirk and the staff demonstrated sound leadership by being at the forefront, pivoting to accommodate endless requests and making continuous adjustments to their fall ministry plan.

Pastor Kirk proposed a governance change to better serve the congregation of Living Hope. It was the creation of another team of people to share in the care of our people. The Board of Elders will focus on governance, finance and lead pastor oversight. The Shepherding Team will focus on pastoral care. The proposal was adopted unanimously, and the Elder and Shepherding teams have a number of people serving. We also signed a Memorandum of Understanding (MOU) with Moose Jaw Alliance Church (MJAC) for a one-year period (June 1, 2020 to June 30, 2021) in order to explore a union of the two churches.

Our 2020-21 Ministry Budget was presented at \$863,000, down from the previous year's budget of \$1,014,000, due to COVID. Pastor Kirk continued to teach and mentor our board through the reading of the book titled "Church as Movement". We completed check-in calls with members to ask if we could pray for them and offered to share communion with them in their homes. For the first time in our history, we had to conduct our Annual General Meeting (AGM) online via Zoom. We had participation from a good majority of our members. Pastor Kirk and the staff invested a lot of time and effort to make this meeting seamless.

We were presented with the five-year thematic goals for the church, lead staff responsibilities (all the pastors) and a complete organizational chart by Pastor Kirk. The decision to reduce the board team to seven elders and the lead pastor was made in response to the new shepherding team responsibilities. We updated our Board of Elders (BOE) Work Plan (including four major decision items) for the fiscal year. We discussed a board assessment, introduced a new Lead Pastor Oversight Dashboard, and issued a letter to our members regarding Bill C-6 (Conversion Therapy) in support of a letter from C&MA President, David Hearn.

The Elder and Shepherding Teams enjoyed some amazing learning opportunities throughout the year: a Prayer Ministry Model, APEST, BLESS practices (Numbers 6:22-26), Listening Prayer, Discernment Practice (SOLAR) and the Learning Circle. We also had opportunities to conduct check-in calls with our members and pray with them. The Board voted in favor of a short sabbatical for Pastor Kirk. We conducted a pre-licensing interview with a young couple preparing for full-time vocational ministry, completed a Lead Pastor performance assessment, and held numerous discernment sessions regarding women as elders and our relationship with MJAC. Through these discernment times we learned: 1) SIN = unresolved conflict 2) to humble ourselves to Jesus 3) to lean on God's wisdom and not our own emotions and 4) to beware of pride.

We welcomed 10 people into membership. We dealt with the resignation of two board members. Two other issues that required discernment and action by the board were first, the sexual misconduct allegations of Ravi Zacharias and second, the graves discovered at the Residential School sites which challenged us to delve deeper into the area of Truth and Reconciliation.

This concludes my final report as your board chair as my four-year term (six years on the board) ends on September 26, 2021. Words cannot express my humble gratitude to God and all of you for allowing me to serve in this capacity. To the men and women on the Elder and Shepherding Teams - thank you for your grace, wisdom and deep faith. We serve the God of the universe and His son who died for our sins. We look forward with great hope and anticipation to what Jesus envisions for each and every one of us in the year to come. He holds both us and the future in His hands.

In His Service,
Mark G Stefan

TREASURER'S REPORT

MARK STEFAN

Interim Treasurer

We have now experienced one complete fiscal year (2020-21) with COVID 19. To say that it has been a challenging year would be an understatement, yet God has been faithful. Thank you, Heavenly Father, for your continuous blessings. Thanks to each one of you for your faithful giving this past year. God provided for His church even though we were without rental income all year. We had to pivot at the end of March when our Treasurer resigned from the board. Once again, God provided a way forward for us.

God's word says in Malachi 3:10 "Bring the whole tithe into the storehouse, that there may be food in my house. Test me in this says the Lord Almighty, and see if I will not throw open the floodgates of heaven and pour out so much blessing that there will not be room enough to store it".

Here are our financial highlights for our fiscal year (July 1, 2020 to June 30, 2021):

Ministry Fund Budget	\$863,000	
Ministry Fund Income	\$854,172	includes pre-school
Ministry Fund Expenses	\$881,418	before amortization
Ministry Fund Deficit	(\$27,246)	

Giving	2020 Budget	2020 Actual
Ministry Fund	\$750,000	\$761,613
Building Fund	\$85,500	\$53,567
Missions Fund	\$107,000	\$108,514
Compassion Fund	\$30,000	\$28,198
Going Beyond	\$0	\$105,313
Total Giving/ Income	\$942,530	\$1,057,205



New carpet and paint in the lounge

- Ministry Fund ended with a (\$27,246) deficit due to an investment of carpet and room upgrades at LHAC in June 2021.
- Building Fund had a surplus of \$20,977
- Missions Fund had a surplus of \$0
- Compassion Fund had a surplus of \$11,802
- Going Beyond had a surplus of \$77,792

Debt	June 30, 2021	June 30, 2020
TCU Mortgage	\$1,343,023	\$1,376,357
In House Loans	\$26,276	\$26,276
Total Debt	\$1,369,299	\$1,402,633

- Total debt decreased by \$33,334 over the fiscal year

I would like to express sincere appreciation for the stewardship of these gifts to the following people: tellers, ushers, Kevin Sykes (office and finance administrator), our Finance Team - Shannon Vinter, Shelley Reddekopp, Tim Eldred, and definitely Pastor Kirk and the entire staff for their diligence in controlling expenses.

God's word says in Psalm 86:11-12 "Teach me your way, O Lord, and I will walk in your truth; give me an undivided heart, that I may fear your name. I will praise you, O Lord my God, with all my heart; I will glorify your name forever". Thanks be to God.

In His Service,
Mark Stefan

GOING BEYOND REPORT

KEVIN GATSCHENE

Going Beyond Chair

Three and a half years ago we began our journey of 'Going Beyond', to claim Acts 1:8 in our Church. As a Church we prayerfully pledged \$668,107.23 to the campaign. I am pleased to say that as of June 30, 2021, total giving to the Going Beyond initiative has been \$644,318.54. As your contributions are still coming in I am sure that we will achieve the full amount of our pledge by the end of 2021.

All of your donations have been put to work in the following areas:

Impacting the World - \$30,888

Training pastors and leaders, creating a church planting training center, and developing and publishing national discipleship materials for the Island.

Assisting with funding a church plant in Moncton, NB and sponsoring a Soul Care Conference in Moncton for pastors and church leaders.

Church Multiplication

Missional Communities and Micro-Church training - \$204

Campus Development - \$1,159,951 to June 30

Parking Lot and Landscaping total costs - \$1,053,187

Mortgage Principal and Interest Payments - \$65,718 (paid from Going Beyond)

Campaign Activities and Events - \$27,310 to June 30

The Going Beyond Fund will remain open until December 31, 2021 for those who would like to continue to support the 'Going Beyond' initiatives and/or are seeking to fulfill their pledge. If you would like to continue to give to these initiatives after December 31, you may give to the Building Fund to pay down the mortgage used to finance Campus Development, or you may give to the Mission Fund to support our initiatives on the Island and Church Multiplication initiatives.

Thank you again for your faithful giving to 'Going Beyond' and to the Ministry Fund which supports our ongoing ministries in Regina.

Respectfully submitted,
Kevin Gatschene

MINISTRY REPORT

KIRK COWMAN

Lead Pastor

Just before I became the lead pastor of Living Hope in 2015, God impressed a verse in Isaiah 43 on me. In Isaiah 43:19 God says,

"See, I am doing a new thing! Now it springs up; do you not perceive it? I am making a way in the wilderness and streams in the wilderness."

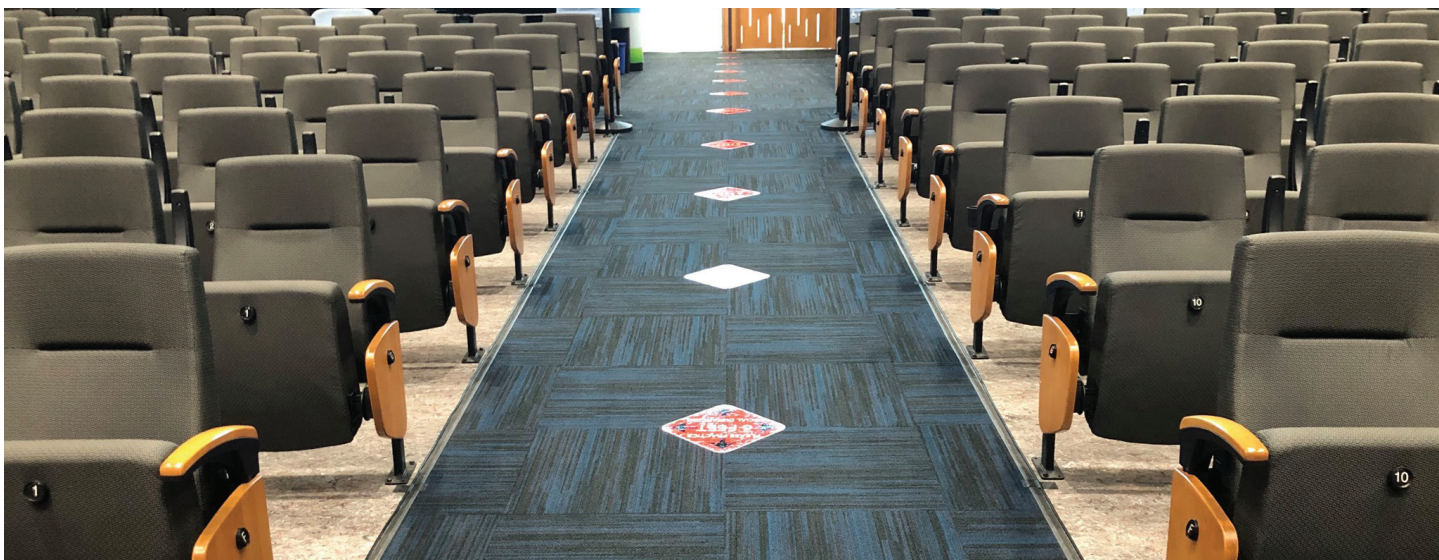
I remember quite clearly the moment when the Spirit called this verse to mind and what he whispered to me next: "Follow my lead." Over the past six years these verses have often come to mind and prompted me to look where God was at work, doing something new and unexpected, in which he wanted us as a church family to join him.

Over the past twelve months this verse has taken on meaning for me. In our 2020-21 ministry year, most of what we have done over the previous years was changed and some even shut down. Things were different. Repeatedly I heard people say "I can't wait until we can..." The past 12-18 months have been difficult for our church family as the pandemic forced us to change the way we gather, stop doing some of the things we enjoy doing, and often isolated us from each other. Personally, I have felt like we've been in a season of dryness, or we've been in a new and uncharted wilderness. Whenever I have felt this way God has brought Isaiah 43:19 to mind.

Isaiah 43:19 promises that He is making a way in the wilderness and that he is making streams flow in dry places. It may seem like not much has been happening in our church over the past year. Maybe you feel like we've been in a dry season or wilderness. In the Scriptures, the wilderness is a place where comfort, community, and everything you value is stripped away. It is a place where agendas are set aside, and all that is left is you. Sounds like what has happened during the pandemic, doesn't it? The wilderness is also the place where you can encounter God. If you'll look carefully, you can see his work and experience his presence in the wilderness. If we look carefully at the last 12 months, I think we'll see there are streams flowing and that God has been doing some new and unexpected things in the wilderness we call a pandemic. Let me take you on a journey through the wilderness of the last 12 months and point out the streams God has created and the unexpected things He has done in and through us this past year.

SUMMER 2020

We began our ministry year in July 2020, with the government lifting restrictions that prevented us from gathering to worship. While the restriction against gathering was lifted there were many other restrictions that governed our worship gatherings - where people could sit and who they could sit with, what we could and could not do, and how many people we were allowed to have in our building at one time. A great team of volunteers stepped up to meet the challenges presented, adapting over the next twelve months as guidelines and restrictions continually loosened and tightened. On behalf of the leadership of Living Hope, I want to express my appreciation to the many volunteers who served during our worship gatherings in 2020-21.



Re-opening with social distance markers

Thank you, Tech Team - you faced many challenges and a steep learning curve, yet you didn't give up and you stepped up by ensuring we always had a high-quality live stream. I want to thank our Ushers and Greeters who faced the difficult task of making people feel welcome while also keeping them socially distanced. Thank you to our Worship Teams for leading us before God's throne in singing each week; you served your church family faithfully and inspired us to sing, with your masks on and off, and when yours were the only voices in the room and you had to stare into the camera the whole time with a smile on your face.

Over the summer months we began producing "Hope Kids Videos" which were the evolution of the 'Family Talk' moments that we introduced into our online worship gatherings in the spring. Our Kids Ministry team produced creative and engaging videos that introduced the "Big Idea" of our Worship Gathering in such a way that the entire family could engage with that week's Scripture and sermon and grow together. We heard from many families who shared with us stories and pictures of how our Hope Kids videos engaged them in conversations about Jesus and faith. Going along with this, our Youth Ministry began using the weekend's "Big Idea" and Scripture as the basis for their MidWeek gathering, reinforcing the message heard on Sunday during the week. Our "Big Idea" initiative continued throughout the ministry year and helped many families and individuals understand God's word and grow in their faith.

During the summer months we also began a partnership with Moose Jaw Alliance Church. After a prolonged season of difficulties, Living Hope was approached and asked to give assistance. Over the course of the next twelve months, we helped a sister church in these ways:

- Heal the divisions in their church and discover a path to reconciliation and unity.
- Begin to trust their leadership again.
- Recover from serious financial difficulties and begin operating in the black for the first time in almost five years, while also paying off significant amounts of their debt.
- Discover hope for the future and begin to believe that the best lies ahead, not behind, as they follow Jesus.

During the summer we also started four micro-churches in the communities of Glencairn, Windsor Park, Crescent Park and University Park. These micro-churches were worship gatherings of under 30 people, meeting in people's homes to fellowship and worship together using Living Hope's live stream. Some of the gatherings were community groups who invited people from outside their group and some were gatherings of friends and family who invited others to join them. Our micro-church initiative continued to meet into the late fall until, due to rising cases of COVID19, government restrictions prohibited them from continuing.

FALL 2020

We began the fall by organizing an outdoor gathering at Cedar Creek Gardens where our church family could connect after not being able to see each other for many months. Over 100 people enjoyed the corn maze, gem mining, and a chance to catch up with each other.

During our worship gatherings we engaged with a teaching series called "The Way" that explored the six core behaviours of our church that are centered around the UP, IN and OUT relationships that Jesus envisions his disciples to engage in. The six core behaviours that we focused on were:

- We will be Prayer-Focused people.
- We will live Spirit-Empowered lives.
- We will engage in constant Disciple-Making.
- We will build Loving Relationships with everyone.
- We will Creatively Engage with those who are far from God.
- We will have Meaningful Impact in the lives our family, friends, city, and world.

When school resumed in the fall the relationships we had been building with local schools and educators in recent years opened doors for unique ministry opportunities. We were able to pray with teachers on the front steps of their school. Teachers and principals turned to us when they had families in physical need. We stocked classrooms with school supplies, provided 12 emergency food hampers, and at Christmas we sent over 60 Christmas Gift bags. Over the course of the year our Compassion Ministries helped more than 30 families in our community by providing food, clothing, helping with bills, and providing counselling.



Delivering gift bags to Arcola School

In the fall we also began offering our MidWeek discipleship gatherings in-person and virtually. Our Youth MidWeek gatherings met in person on Wednesday nights at the church and used Zoom to enable teens who couldn't join in person to participate as well. Our Kids Ministry Team used Zoom on Wednesday nights to engage with and disciple children in our church and community. When it came to discipling the adults in our church, we offered community groups, with some groups meeting virtually and others meeting in person. In addition, we offered a MidWeek discussion group that met virtually over the lunch hour and talked about various faith matters. On Tuesday nights we offered our Hearing God course over Zoom with 30 people in attendance each week, as well as a four-week study on Spiritual Gifts, and a four-week study of the Fourfold Gospel (Jesus as Saviour, Sanctifier, Healer and Coming King).

WINTER 2020-21

Over the previous four years we have offered a one-day Holy Spirit Encounter in February. This one-day gathering offered teaching and practicum sessions where participants could learn about and experience the presence and power of Holy Spirit in their life. This past ministry year we adapted the format of our Holy Spirit Encounter to be a weekly gathering on Zoom. For eight weeks, participants gathered to learn about the Spirit, discuss in small groups what they were learning, and engage in ministry opportunities during the Zoom call and offline. As our gathering was virtual, we were able to bring in speakers from across Canada to teach. Speakers included Rev. Dr. Douglas Balzer, Rev. Dr. Robin Haensel, Rev. Dr. David Hearn, Rev. Kathryn Klassen, Rev. Bryan Tysdal, Rev. Dr. Bernie Van De Walle, and me. Over sixty people participated in our Holy Spirit Encounter this year.



Virtual choir performance of "Silent Night" on Christmas Eve

For Christmas we partnered with Moose Jaw Alliance Church to offer an on-demand virtual Christmas Eve service. The video was viewed over 600 unique times on YouTube, which likely means that well over 1000 people watched this online event. Typically, at Christmas we would host a party for families between our Christmas Eve services, but because our service was virtual, we couldn't do this. Instead, we hosted a "Christmas Lane" celebration and invited the community to drive through our parking lot and take in a number of Christmas Decorations and Christmas light displays. Over 900 cars drove through this multi-night event; donations were taken to support the Foodbank, raising over \$2,000 for this worthy cause. Thank you to all volunteer teams involved with hosting the "Christmas Lane" event and putting together the Christmas Eve service.

On the first day of Lent, we hosted another virtual event in the form of a "Lament and Hope" gathering. During this online gathering, participants were invited to reflect on the previous 12 months, to grieve their losses, and look to Jesus for comfort and hope. Over 118 people participated in this gathering. Many people emailed and thanked the church for hosting an event to help them process the events of 2020.

During the Winter Semester we also introduced the church to our B.L.E.S.S. practices. B.L.E.S.S. stands for the following five actions:

- Begin with prayer
- Listen with care
- Eat Together
- Serve with love
- Share your story

The B.L.E.S.S. practices are simple ways to engage in the mission of God every day. In the months since introducing these five practices, we've heard stories from people in our church getting to know their neighbours, engaging in meaningful conversations about life and faith with co-workers, and many praying for the people around them who are far from God. The leadership of Living Hope is committed to engaging in these practices and we are asking everyone who considers Living Hope their church family to commit to engaging in these practices each week.

In February, the Shepherding Team, made up of the pastors, elders and other volunteers, reached out to each of the 400 families that make up Living Hope. During each phone call, Shepherding Team members asked how people were doing and prayed for them and their family. The Shepherding Team reached out to the people in our church by phone three times during the 2020-21 ministry year.

SPRING 2021

In spring we baptized three people who became part of Living Hope during the pandemic and only attended online; Pastor Colin and I had never met them in person until they walked through the door on Easter Sunday. More transforming moments followed as we witnessed two more baptisms in the weeks that followed, two other people made first time declarations of faith, and

two more experienced freedom through deliverance. We also witnessed parents committing before their church family to be discipling their children and raising them in a godly home.

In May, sixty people engaged in discernment gatherings as we considered whether to allow both women and men to serve as elders of Living Hope. This was an important moment for our church family as we put into practice the listening prayer skills we have been developing in recent years. Our discernment gatherings were also an opportunity to move towards a new way of making decisions, one where Jesus is fully in charge of his church. It was amazing to see how Jesus spoke through the sixty people who gathered; while we may not have all agreed on the decision, we agreed to vote as Jesus directed. As we move forward, discernment gatherings, both at the board level and membership level, will continue to become our practice in making decisions.

As we wrapped up the ministry year in June, we also wrapped up the podcasts we produced over the previous 18 months. Our 'Living with Hope' podcast focused on practices and disciplines for growing in intimacy with God. Our 'Parenting with Hope' podcast sought to equip parents to disciple their children and teens. All our podcasts are available on our website if you missed any of the episodes. In June we also received word that all COVID restrictions would be lifted on July 11, and with hope we began to plan for a new ministry year with the ability to gather and grow together in community. One of the key activities in June was the finalizing of our 'Discipleship and Leadership Pathways', which we launched in September 2021 during MidWeek.



Living With Hope Podcast

As we have looked back through 2020-21, I hope you have caught a glimpse of the streams God has made in the wilderness. God has been and is working in and through Living Hope! While there is still a lot of uncertainty about what the 2021-22 ministry year will look like, we are excited about what God has in store for our church family in the year ahead. I know that God will continue to do new things; if we will look and lean in to what he is doing, we will see streams in the wilderness and experience his presence and power in a whole new way.



APPENDICES

ELDER NOMINEE PROFILE

RICK ORBAN

Please give us a brief testimony of your spiritual journey

I was raised in a Catholic family. We were regular attendees. I studied catechism and was confirmed as a young boy.

When I met my wife Luana, she had a whole different perspective on Christianity, raised in an evangelical family. With her support, I soon became a 'Born Again' Christian. We were very active in the Southern Baptist Church that we attended. I was asked to be an elder and was even ordained into the role as a relatively young man. I served in many capacities, including Sunday School Director.



As our small church continued to struggle, we decided to try a larger church - especially to open more options for our young sons. We went to Hillsdale Alliance Church one Sunday and never left. I served on several Boards at Hillsdale and was part of the Board that planned our move to Living Hope. I have also served on several Boards at Living Hope. We have always been active at LHAC. I co-chaired the Becoming by Design fundraiser that helped us to finish our auditorium. We continue to be involved in service at our church.

Tell us a little about your family?

I have been married to Luana for 41 years. We have two boys, Teale (marketing director for OEB Restaurants), married to Jes, and Taylor (firefighter in Regina), married to Dawna. Taylor and Dawna have two boys - 4 and 2 years old.

Where do you currently serve in Living Hope?

We love people and so have been greeters for a long time. We lead a community group as well as helping with kitchen needs when needed.

What do you most enjoy about being a member of our church family?

Living Hope is a very friendly place. There are so many wonderful people - many of whom have become great friends. Sunday morning is such a get-together of lovely people who love Jesus.

What spiritual disciplines help you to develop a close relationship with God?

I try to spend some time in the Word every day. I often pray throughout the day - when a need arises or a blessing happens, I often have a quick talk with God. I've taken many of the studies/courses that have been offered through LHAC. I also am usually involved in some form of service at the church. I guess all of the aforementioned involves being submissive to our Father as well.

What do you do to earn a living?

Currently, I am retired. My career was with Regina Public Schools. After retirement, we started a catering business that ran for eight years. I stopped catering to take on the role of Director of Operations at LHAC. Covid put an end to that, and so for the last 18 months, I have been essentially retired.

What is your educational background?

I have a Bachelor of Education (secondary) with a major in Biology and minors in Chemistry and Psychology from Regina. I have a master's degree in education administration with major areas of study being Leadership and Staff Development from the University of Oregon.

How do you spend your spare time?

My favourite past times are spending time with family (especially now that I am a grandpa); I love to cook and do most of the meal prep at our house; I love golfing in the summer and spend lots of time working in the yard, and I'm a sports enthusiast in general and like watching football, basketball, golf and baseball.

ELDER NOMINEE PROFILE

GWENDOLYN SCHROEDER

Please give us a brief testimony of your spiritual journey

It was after my mother read the Christmas story to me that I accepted Jesus as my Saviour. I wanted to know that I would go to heaven should I die. My faith grew through Sunday School, Youth Group, and retreats. My greatest struggle and growth has always been with self-image. As you age you mature, and God has led me to know Him more fully as I learned to trust Him more in circumstances and daily living, learning to understand who He made me to be and how I function as a human being.



Tell us a little about your family?

I am the oldest child in a family of 5. I grew up on a Saskatchewan farm. My siblings are nurses, a farmer, and insurance adjusters. I married Rudy who was my next-door neighbor. We have 3 grown sons. Two are married and live in Alberta. Our youngest son lives in Heaven.

Where do you currently serve in Living Hope?

I have served on the Connections Greeting Team, Strategic Planning/Dream Team, The Shepherding Team, Young Adults Host/Bible Study leader/event cook, Global Leadership Summit registration/book assistant, Soul Care Book Table Host.

What do you most enjoy about being a member of our church family?

The people of Living Hope are not afraid to address pain and hurts. I see Jesus' love in action as I observe the staff working together, and the way Living Hope makes itself evident in our Arcola East Community by caring for many needs. The teaching opportunities that are available, especially through Soul Care and the Global Leadership Summit, have been a huge blessing and spiritual growth for me. The Living Hope family surrounded us when we tragically lost our youngest son. This impacted our family, and also the province and city of Regina. When the Victim Services Co-ordinator phoned from the Regina City Police she stated on her second contact with me that she had never seen such an outpouring of love and kindness as she saw extended to us. She admitted to checking out the church and our son on Facebook. She told me to hang onto that group of people. Believe me, we plan on it!

What spiritual disciplines help you to develop a close relationship with God?

Reading my Bible is a daily occurrence. I listen to podcasts, read devotionals by authors like CS Lewis, Eugene Peterson, and books from GLS and Soul Care. Listening to music on Spotify and trying out new genres has been a recent adventure. I play my piano. Going for long walks in the rain is cleansing for the soul.

What do you do to earn a living?

I am a retired insurance adjuster. I spent 18 years as the administrative assistant to a claims manager and 22 years as an auto adjuster.

What is your educational background?

Studied at Briercrest Bible College

Studied Certified Professional Secretary, SIAST

Studied Chartered Insurance Professional at Insurance Institute of Canada

How do you spend your spare time?

Researching and collecting cookbooks, spending time trying recipes that I find interesting, reading novels, gardening, growing rose and hydrangea bushes, and camping throughout Saskatchewan.

ELDER NOMINEE PROFILE

KEN THIESSEN

Please give us a brief testimony of your spiritual journey

I grew up in a Christian home in Chilliwack BC. At age 9, I attended Columbia Bible Camp and made a decision to follow Jesus.

Tell us a little about your family?

Bev and I have been married for 41 years. We have two children - Joel is married to Helen and Carrisa is married to Scott. Both of our children live in Alberta.

Where do you currently serve in Living Hope?

I currently serve as an elder. I am the secretary for the Board of Elders.

What do you most enjoy about being a member of our church family?

The cultural diversity of Living Hope

What spiritual disciplines help you to develop a close relationship with God?

I subscribe to several daily devotional emails. They help me start my day focused on my walk with God.

What do you do to earn a living?

I have my own consulting company. I work exclusively with nonprofit organizations in the area of strategic planning.

What is your educational background?

I have a Masters of Divinity degree and a Doctor of Divinity degree.

How do you spend your spare time?

I am a big fan of Formula 1 car racing so I watch lots of car races.



ELDER NOMINEE PROFILE

SHANNON VINTER

Please give us a brief testimony of your spiritual journey

I asked Jesus into my heart when I was 12. The next summer I was baptized during our church's baptismal service at the lake. I took a detour in my mid-twenties and walked away from the Lord for a few years. After coming back to the Lord in my early thirties, there were still some consequences I had to face and lessons I needed to learn. While going through Soul Care I was able to deal with that old baggage and see how God protected me and cared for me through the years.



Tell us a little about your family?

I'm single. My dad and brother live in Saskatoon so I visit them, usually once a month. Mom passed away 18 years ago.

Where do you currently serve in Living Hope?

Currently I'm an usher and on the Finance committee. I have also led the Wednesday drop-in small group, been a teller, and helped prepare/provide discussion questions for small groups.

What do you most enjoy about being a member of our church family?

Diversity - of cultures, of talents, of spiritual gifts, of life experiences.
Great preaching, teaching, and worship in the services.

What spiritual disciplines help you to develop a close relationship with God?

(So glad I listened to all of Colin's podcasts about spiritual disciplines!!) The top two in the past 18-24 months have been Worship and Silence and Solitude. A bit of Scripture Memorization this past summer.

What do you do to earn a living?

I am a Financial Accounting Analyst at Conexus Credit Union.

What is your educational background?

Certified Management Accountant 2003 (now recognized as Chartered Professional Accountant)
SIAST Accounting Diploma 1997
Briercrest Bible College Diploma 1991

How do you spend your spare time?

Walking, studying Spanish, reading, visiting with family and friends.

MEMBER AND ADHERENT ACTIVITY

BIRTHS, DEDICATIONS, BAPTISMS, MARRIAGES AND PASSINGS

BIRTHS - 9

TANGJERD, Jaxon	July 7, 2020
LI, Isaac Emmanuel	August 4, 2020
BERNAKEVITCH, Banks	January 6, 2021
CORLESS, Benjamin	January 13, 2021
LAMERS, Eliana	January 28, 2021
SCHROEDER, Micah	March 3, 2021
ADEGEYE, Ian	June 10, 2021
ELDRED, Bennett	June 18, 2021
FILBY, Isla	June 24, 2021

DEDICATIONS - 3

CORLESS, Benjamin	March 20, 2021
GERARD, Eden	April 25, 2021
LAMERS, Eliana	June 20, 2021

BAPTISMS - 5

BIEM, Lauren	April 4, 2021
PATTERSON, Amanda	April 4, 2021
PATTERSON, Matthew	April 4, 2021
YOUNG, Jocelyn	April 10, 2021
GONSCH, Amanda	June 13, 2021

MARRIAGES/WEDDINGS - 4

FILBY, Adam & Sarah	July 1, 2020	Regina	Shauna Archer
MILLS, Warren & Deanna	August 15, 2020	LHAC	Kirk Cowman
PATTERSON, Chad & Payton	August 22, 2020	Regina	Kirk Cowman
COWMAN, Liam & Rhiannon	October 3, 2020	LHAC	Kirk Cowman

PASSINGS/FUNERALS - 5

DANIELS, Patricia	September 4, 2020		
ROBB, Mabel	September 15, 2020	September 21, 2020	Al Fedorak
BEGGS, Ed	October 29, 2020	November 6, 2020	Kirk Cowman
MOHRBUTTER, Rita	December 25, 2020	January 2, 2021	Kirk Cowman
GOGEL, Isabel	March 14, 2021	March 19, 2021	Barry Bruce

LIVING HOPE ALLIANCE CHURCH REGINA INC

MEMBERSHIP LIST SEPTEMBER 16, 2021

Annie Archer	Darlee Fenske	Kevin Miller	Lauren Schroeder
Shauna Archer	Kirsten Gaddie Jahnke	Lola Miller	Randal Schroeder
Tim Archer	Marcel Gaddie Jahnke	Blair Mills	Rudy Schroeder
Daryl Arendt	Karen Gatschene	Carol Mills	Marilyn Smith
Rowena Arendt	Kevin Gatschene	Deanna Mills	Lola Sotomi
Shaya Arendt	Braden Giblett	Warren Mills	Samson Sotomi
Brian Armstrong	Ron Gladysz	Jazmin Munro	Janice Stefan
Carolyn Armstrong	Stephanie Gladysz	Steven Munro	Mark Stefan
Omorinola Arong	Corrie Glascock	Adelle Ngo	Elroy Taylor
Lynda Beggs	Randy Glascock	Daniel Ngo	Marlene Taylor
Brendan Bernakevitch	LeeAnn Goerzen	Al Nordin	Bev Thiessen
Danelle Bernakevitch	Ron Goerzen	Edna Nordin	Judi Thiessen
Marjorie Bernakevitch	Sharon Gogel	Doug Olson	Ken Thiessen
Wayne Bernakevitch	Katherine Haensel	Lorna Olson	Mary Thomas
Lynda Brandt	Robin Haensel	Mooi Fun (Elaine) Ong	T.V. Thomas
Debbie Buchkowsky	Mila Handoc	Tinuke Oparinde	Abe Toews
Jane Charles	Rene Handoc	Luana Orban	Dorothy Toews
Victoria Corless	Chandra Hollands	Rick Orban	Janelle Trachsel
Britton Cowman	Clinton Huber	Dele Oyeboode	Kelly Trachsel
Kirk Cowman	Nikki Huber	Tolu Oyeboode	Colin Turner
Liam Cowman	Bonnie Huebner	Deji Oyetuga	Donald Turner
Brad Crassweller	Harry Huebner	Olabisi Oyetuga	Kristi Turner
Sandy Crassweller	Chantelle Irvine	Dom Pascua	Bernie Van De Walle
Chrissy Dhinell	Eldon Irvine	Mila Pascua	Colleen Van De Walle
Don Ditson	Bassim Khzym	Bev Patterson	Helen Vatamaniuck
Janet Ditson	Miranda Khzym	Bill Patterson	Rod Verity
Paula Doke	E. K.	Shelley Patterson	Shannon Vinter
Bonita Douglas	T. K.	Janet Popescu	Howard Wiebe
Ross Douglas	Dale Knelsen	Joanna Popescu	Penny Wiebe
Margaret Dowkes	Ruth Knelsen	Chelsea Pylatuk	Garnet Williams
Liz Dul	Valerie Kowula	Marion Radu	Sharon Williams
Carol Eaton	Nicole Lamers	Laura Ravndahl	Andrew Wilson
Wayne Eaton	Christine Lett	Agnes Reimer	Cathy Wilson
Amanda Eldred	Ryan Lett	Tracy Rempel	Janelle Wilson
Bob Eldred	Jane Linner	Doug Richards	Kevin Wilson
Michael Eldred	Della Magnus	Pat Richards	
Renae Eldred	Michael Magnus	Todd Robbins	
Timothy Eldred	Fawzia Makar	Janessa Robertson	
Allen Fedorak	Charlie McIntyre	Jan Ross	
Joan Fedorak	Danielle Miller	Girma A. Sahlu	
Bruce Fenske	Eric Miller	Gwendolyn Schroeder	

Count - 158

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Financial Statements

Year Ended June 30, 2021

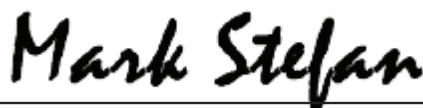
MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of Living Hope Alliance Church Regina Inc. have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of Living Hope Alliance Church Regina Inc.'s reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Elders is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its Finance Committee. The Finance Committee is appointed by the Board and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Finance Committee reports to the Board of Elders prior to its approval of the financial statements. The Committee also considers, for review and approval by the Board, the engagement or re-appointment of the external auditors.

The financial statements have been audited on behalf of the members by MWC Chartered Professional Accountants LLP, in accordance with Canadian generally accepted auditing standards.



Board Chair



Secretary

Regina, SK
September 09, 2021



Chartered Professional
Accountants LLP

INDEPENDENT AUDITOR'S REPORT

To the Members of Living Hope Alliance Church Regina Inc.

Qualified Opinion

We have audited the financial statements of Living Hope Alliance Church Regina Inc. (the Church), which comprise the statement of financial position as at June 30, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Church as at June 30, 2021, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many charitable organizations, the Church is unable to economically implement controls that will offer assurance on the completeness of givings, facility rental and other ministries revenues and we were not able to satisfy ourselves on amounts reported using other procedures. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Church and we were not able to determine whether any adjustments might be necessary to givings, facility rental and other ministries revenues, excess of revenues (expenses), and cash flows from operations for the years ended June 30, 2021, and 2020, current assets and net assets as at June 30, 2021, and 2020.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Church in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Church's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Church or to cease operations, or has no realistic alternative but to do so.

(continues)

An asset to our clients, not an expense

Those charged with governance are responsible for overseeing the Church's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Church's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Church's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Church to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Chartered Professional Accountants

Regina, Saskatchewan
September 9, 2021

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Statement of Financial Position

June 30, 2021

	Ministry Fund	Restricted Funds	2021	2020
ASSETS				
CURRENT				
Cash	\$ 91,853	\$ 78,212	\$ 170,065	\$ 329,290
Investments	14,634	239,007	253,641	63,134
Accounts receivable	2,335	-	2,335	-
Goods and services tax recoverable	3,058	-	3,058	41,472
Prepaid expenses	22,968	-	22,968	25,747
	134,848	317,219	452,067	459,643
CAPITAL ASSETS (Note 3)	9,096,800	-	9,096,800	9,377,991
	\$ 9,231,648	\$ 317,219	\$ 9,548,867	\$ 9,837,634
LIABILITIES AND NET ASSETS				
CURRENT				
Accounts payable	\$ 36,451	\$ -	\$ 36,451	\$ 29,699
Employee deductions payable	20,420	-	20,420	18,850
Government remittances	10,605	-	10,605	7,250
Deferred revenue (Note 4)	9,110	-	9,110	11,755
In House Loans (Note 5)	26,276	-	26,276	26,276
Current portion of mortgage payable (Note 6)	34,696	-	34,696	33,386
	137,558	-	137,558	127,216
MORTGAGE PAYABLE (Note 6)	1,308,326	-	1,308,326	1,342,971
	1,445,884	-	1,445,884	1,470,187
NET ASSETS	7,785,764	317,219	8,102,983	8,367,447
	\$ 9,231,648	\$ 317,219	\$ 9,548,867	\$ 9,837,634

LEASE COMMITMENTS (Note 10)

ON BEHALF OF THE BOARD OF ELDERS

Mark Stefan Elder

Ken Thiessen Elder

See notes to financial statements

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Statement of Operations

Year Ended June 30, 2021

	Ministry Fund (Schedule 1)	Restricted Funds (Schedule 2)	2021	2020
REVENUES	\$ 856,644	\$ 293,609	\$ 1,150,253	\$ 1,270,016
EXPENSES				
Ministries	40,404	-	40,404	85,592
Operations	284,572	-	284,572	240,617
Restricted	-	177,403	177,403	218,859
Personnel	558,776	-	558,776	561,102
	883,752	177,403	1,061,155	1,106,170
EXCESS OF REVENUES (EXPENSES) FROM OPERATIONS	(27,108)	116,206	89,098	163,846
OTHER INCOME (EXPENSE)				
Gain on disposal of assets	2,300	-	2,300	-
Amortization of capital assets	(355,862)	-	(355,862)	(369,641)
	(353,562)	-	(353,562)	(369,641)
EXCESS OF REVENUES (EXPENSES)	\$ (380,670)	\$ 116,206	\$ (264,464)	\$ (205,795)

See notes to financial statements

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Statement of Changes in Net Assets

Year Ended June 30, 2021

	Ministry Fund	Restricted Funds	2021	2020
NET ASSETS - BEGINNING OF YEAR	\$ 8,171,783	\$ 195,664	\$ 8,367,447	\$ 8,573,242
Excess of revenues (expenses)	(380,670)	116,206	(264,464)	(205,795)
Internal transfers (Note 12)	(5,349)	5,349	-	-
NET ASSETS - END OF YEAR	\$ 7,785,764	\$ 317,219	\$ 8,102,983	\$ 8,367,447

Restricted Funds Year Ended June 30, 2021

	Opening Balance	Excess of Revenues (expenses) (Schedule 2)	Internal transfers (Note 12)	Ending Balance
Building	\$ 4,784	\$ 26,589	\$ -	\$ 31,373
Compassion	37,077	11,801	-	48,878
Going Beyond	111,969	77,792	-	189,761
Missions	-	-	-	-
Global Outreach	204	-	-	204
Mission Trip	9,683	24	-	9,707
Capital Reserve and Replacement	31,947	-	5,349	37,296
Total Restricted Funds	\$ 195,664	\$ 116,206	\$ 5,349	\$ 317,219

See notes to financial statements

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Statement of Cash Flows

Year Ended June 30, 2021

	2021	2020
OPERATING ACTIVITIES		
Excess of revenues (expenses)	\$ (264,464)	\$ (205,795)
Items not affecting cash:		
Amortization of capital assets	355,862	369,641
Gain on disposal of assets	(2,300)	-
	<u>89,098</u>	<u>163,846</u>
Changes in non-cash working capital:		
Accounts receivable	(2,335)	1,510
Accounts payable	9,052	(211,568)
Deferred revenue	(2,645)	(7,952)
Prepaid expenses	2,779	(4,227)
Goods and services tax recoverable	38,414	(26,342)
Government remittances	3,355	(2,113)
Employee deductions payable	1,570	4,700
	<u>50,190</u>	<u>(245,992)</u>
Cash flow from (used by) operating activities	<u>139,288</u>	<u>(82,146)</u>
INVESTING ACTIVITY		
Purchase of capital assets	<u>(74,671)</u>	<u>(963,342)</u>
Cash flow used by investing activity	<u>(74,671)</u>	<u>(963,342)</u>
FINANCING ACTIVITIES		
Proceeds from mortgage payable	-	924,786
Repayment of mortgage payable	<u>(33,335)</u>	<u>(32,845)</u>
Cash flow from (used by) financing activities	<u>(33,335)</u>	<u>891,941</u>
INCREASE (DECREASE) IN CASH FLOW	31,282	(153,547)
CASH - BEGINNING OF YEAR	<u>392,424</u>	<u>545,971</u>
CASH - END OF YEAR	<u>\$ 423,706</u>	<u>\$ 392,424</u>
CASH CONSISTS OF:		
Ministry fund cash	\$ 91,853	\$ 156,746
Restricted fund cash	78,212	172,544
Investments	<u>253,641</u>	<u>63,134</u>
	<u>\$ 423,706</u>	<u>\$ 392,424</u>

See notes to financial statements

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Notes to Financial Statements

Year Ended June 30, 2021

1. NATURE OF OPERATIONS

Living Hope Alliance Church Regina Inc. (the Church) is a member of the Canadian Midwest District of the Christian & Missionary Alliance and serves as a place of worship in the City of Regina and surrounding area. The Church is a registered charity under the provisions of the Income Tax Act and is exempt from tax.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Revenue recognition

The Church follows the restricted fund method of accounting for contributions. Contributions include givings, special projects, other ministries and mission funds revenues.

Restricted contributions related to general ministry operations are recognized as revenue of the Ministry Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund in the year received.

Unrestricted contributions are recognized as revenue of the Ministry Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Undesignated mission fund contributions are forwarded to Global Advance, Canadian Ministries, Seamless Link and Global Outreach Fund based on an agreed upon percentage determined by the Board of Elders. Designated mission fund contributions are forwarded directly to their designated area.

Preschool fees and facility rentals are reported in the period the related service is provided.

Ministry cost recoveries are reported when amounts are determined to be receivable and collection is reasonably assured.

Lead Pastor ministries are reported when amounts are determined to be receivable and collection is reasonably assured.

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Financial assets including cash, accounts receivable and investments are reported at amortized cost.

Financial liabilities including accounts payable, accrued liabilities, In House loans, and mortgage payable are measured at amortized cost.

(continues)

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Notes to Financial Statements

Year Ended June 30, 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (*continued*)

Fund accounting

A portion of the monies received by the Church may only be used for specific purposes and accordingly are accounted for in separate funds. Temporary transfers of monies between these funds are recorded as interfund receivables/payables. Permanent transfers are recorded as transfers in the net asset accounts.

Ministry Fund

The Ministry Fund accounts for the Church's ministry and administrative activities.

Restricted Funds

The Church has the following restricted funds:

The Building Fund accounts for designated contributions received and internally allocated receipts and disbursements related to the acquisition, financing and maintenance of Church property.

The Compassion Fund accounts for revenues and expenses used to assist members, adherents and local community organizations with an immediate financial need. Funds are raised through a special Compassion Offering generally taken once a month and through designated donations to the Compassion Fund.

The Going Beyond Fund reflects revenues and expenses related to a campaign which hopes to raise funds for new and ongoing capital projects related to Church property, church multiplication and mission projects. This fund reports only the fundraising activities and monies raised may be transferred to the appropriate fund as investments in qualifying activities are made.

The Missions Fund reflects designated contributions passed along to Global Advance, Canadian Ministries and other approved ministries. Each year the Board of Elders will determine the formula that will be used for the distribution of funds.

The Global Outreach Fund provides financial support for the ministry of Living Hope Alliance Church and their ministry partners outside of Regina. This internally restricted fund is funded by contributions to the Mission funds as well as direct donations.

The Mission Trip Fund collects monies to cover the costs of short-term Missions (STM) trips. STM trips are the mobilization of persons associated with the Living Hope for the advancement of the mission of God and the vision of Living Hope in another region of Canada or country for up to one year.

The Capital Reserve and Replacement Fund (CRRF) is a long-term investment tool used to accumulate funds to finance the replacement of capital equipment. The CRRF is funded by transfers from the Ministry fund and Building fund as authorized by Board of Elders.

(*continues*)

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Notes to Financial Statements

Year Ended June 30, 2021

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Capital assets

Capital assets are stated at cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Building	3%	declining balance method
Equipment	20%	declining balance method
Computer equipment	30%	declining balance method
Furniture and fixtures	20%	declining balance method
Audio/visual equipment	20%	declining balance method
Parking lot	20 years	straight-line method
Signs	15 years	straight-line method

Amortization is taken for one full year on all additions.

3. CAPITAL ASSETS

	Cost	Accumulated amortization	2021 Net book value	2020 Net book value
Land	\$ 240,804	\$ -	\$ 240,804	\$ 240,804
Building	10,133,846	3,076,500	7,057,346	7,275,614
Equipment	144,529	133,203	11,326	14,158
Computer equipment	62,069	58,763	3,306	4,723
Furniture and fixtures	327,554	266,677	60,877	76,097
Audio/visual equipment	378,952	288,676	90,276	112,845
Parking lot	1,870,495	263,637	1,606,858	1,625,712
Signs	30,477	4,470	26,007	28,038
	\$13,188,726	\$ 4,091,926	\$ 9,096,800	\$ 9,377,991

4. DEFERRED REVENUE

	2021	2020
Preschool	\$ 8,160	\$ 8,790
Mission funds	-	2,965
Kids Kamp	950	-
	\$ 9,110	\$ 11,755

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Notes to Financial Statements

Year Ended June 30, 2021

5. IN HOUSE LOANS

Congregation members have advanced the following amounts on an unsecured basis.

	2021	2020
Member loans payable on demand, bearing interest at 1% (adjusted semi-annually)	\$ 26,276	\$ 26,276

6. MORTGAGE PAYABLE

	2021	2020
TCU Financial	\$ 1,343,022	\$ 1,376,357
Amounts payable within one year	(34,696)	(33,386)
	<u>\$ 1,308,326</u>	<u>\$ 1,342,971</u>

Credit Facility

The limit of the facility is \$1,500,000 secured by a general security agreement, guaranteed by the Canadian Midwest District of Christian & Missionary Alliance and a first mortgage on real property situated at 3800 Green Falls Drive in Regina with a carrying value of \$8,905,008 (2020 - \$9,142,130). The mortgage bears interest at 3.99% and is repayable in blended semi-monthly payments of \$3,651. The mortgage renews on December 1, 2022.

Principal repayment terms are approximately:

2022	\$ 34,696
2023	36,107
2024	37,576
2025	39,104
2026	40,695

7. LINE OF CREDIT

At the yearend, the Church had a short-term revolving line of credit facility of \$100,000 bearing interest at RBC prime plus 0.75%, secured by property. No advance was made on this facility in the current or prior yearend.

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Notes to Financial Statements

Year Ended June 30, 2021

8. MISSION FUNDS

Members may direct the Church to forward a designated portion of contributions to Global Advance, Canadian Ministries and other approved ministries. When received, these funds are promptly passed on to the intended recipient. Amounts which have not been sent by the yearend are included in liabilities. Contributions which have been designated and passed on to the following organizations during the year were:

	2021	2020
C&MA Global Advance	\$ 97,385	\$ 78,265
C&MA Canadian Ministries	2,681	5,491
Other designations	6,640	6,405
	<u>\$ 106,706</u>	<u>\$ 90,161</u>

9. RELATED PARTY TRANSACTIONS

Canadian Midwest District

The Church is a constituent of the Canadian Midwest District of the Christian & Missionary Alliance Canada (the District) which provides support and oversight to member congregations in Saskatchewan, Manitoba and Western Ontario. The District holds the beneficial title to all member church's real property and as a consequence, is a party to security agreements on Church debt.

In addition, the Church made payments to the District under the C&MA District Operating Fund of \$22,882 (2020 - \$22,502).

Moose Jaw Alliance Church

During the year, the Church agreed to provide support to a neighbouring congregation in Moose Jaw and compensation is reported as Lead Pastor Ministries totaling \$27,500. This agreement is in place for a one year period and may be renewed.

10. LEASE COMMITMENTS

At yearend, the Church has entered into operating leases related to office equipment which commit the congregation to the following payments at yearend over the remaining lease terms:

2022	\$ 3,983
2023	3,534
2024	2,945

11. FINANCIAL INSTRUMENTS

The Church is exposed to various risks through its financial instruments and it is management's responsibility to monitor, evaluate and manage these risks. The following analysis provides information about the Church's risk exposure and concentration as of June 30, 2021.

(continues)

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Notes to Financial Statements

Year Ended June 30, 2021

11. FINANCIAL INSTRUMENTS (*continued*)

Liquidity risk

Liquidity risk is the risk that the Church will not be able to meet a demand for cash or fund its obligations as they come due. Liquidity risk also includes the risk of the Church not being able to liquidate assets in a timely manner at a reasonable price. The Church has significant equity in its assets and unused capacity in established credit facilities. This risk is considered to be low.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Church manages exposure through its normal operating and financing activities. The Church is exposed to interest rate risk through its investments, line of credit, in house loans and long term debt. Line of credit and in House loans are adjusted to current market rates on a regular basis and do not pose a significant risk. Long term debt is fixed for the remainder of the term.

12. INTERNAL TRANSFERS

Many activities of the Church result in receipts to, or disbursements from the Ministry Fund bank accounts. In order to properly report these activities in the appropriate fund, transfers have been made to account for expenditures by the Ministry fund for Restricted funds.

13. BUDGETED FIGURES

Budgeted figures are presented for information purposes and are not subject to audit.

14. UNCERTAINTY OF IMPACT OF COVID-19

Throughout the year, the federal and provincial government measures intended to reduce the impact of the pandemic (Covid-19) were in place which restricted the congregation of persons beyond immediate family except in unusual circumstances. As a consequence, the Church's capacity to generate revenues and carry out programs was adversely affected.

Despite this, the response from the congregation has been very positive and the Church found they did not need to access subsidy programs offered by federal and provincial governments. Investments in online technology were required.

Shortly after the yearend, some previously imposed restrictions were lifted but lingering effects of Covid-19 leave some uncertainty.

LIVING HOPE ALLIANCE CHURCH REGINA INC.

Ministry Fund

(Schedule 1)

Year Ended June 30, 2021

	Budget (Unaudited) (Note 13)	2021	2020
REVENUES			
Givings	\$ 750,000	\$ 761,613	\$ 745,211
Preschool	62,700	56,880	41,912
Lead Pastor Ministries	-	27,500	-
Other	-	5,356	2,353
Ministry cost recovery	45,300	2,879	72,960
Facility rent	5,000	2,416	36,120
	863,000	856,644	898,556
EXPENSES			
Ministries			
Children's and family ministry	14,825	2,748	13,974
Youth and young adult ministry	6,135	794	6,354
Adult ministry	11,995	3,347	15,494
Worship arts and outreach	22,076	16,139	33,749
Preschool and early childhood care	4,840	4,678	10,972
Other ministry	9,090	3,626	5,048
Lead Pastor Ministry costs	-	9,072	-
	68,961	40,404	85,591
Operations			
Administration	44,000	48,222	36,884
Facilities (occupancy costs)	164,858	192,119	150,031
Rentals	-	345	9,447
Other	23,500	43,886	44,255
	232,358	284,572	240,617
Personnel			
Salaries and benefits	548,831	553,265	545,258
Travel and other	12,850	5,511	15,844
	561,681	558,776	561,102
	863,000	883,752	887,310
EXCESS OF REVENUES (EXPENSES) FROM MINISTRY OPERATIONS	\$ -	\$ (27,108)	\$ 11,246

See notes to financial statements

Restricted Funds- Current Year
Year Ended June 30, 2021

(Schedule 2)

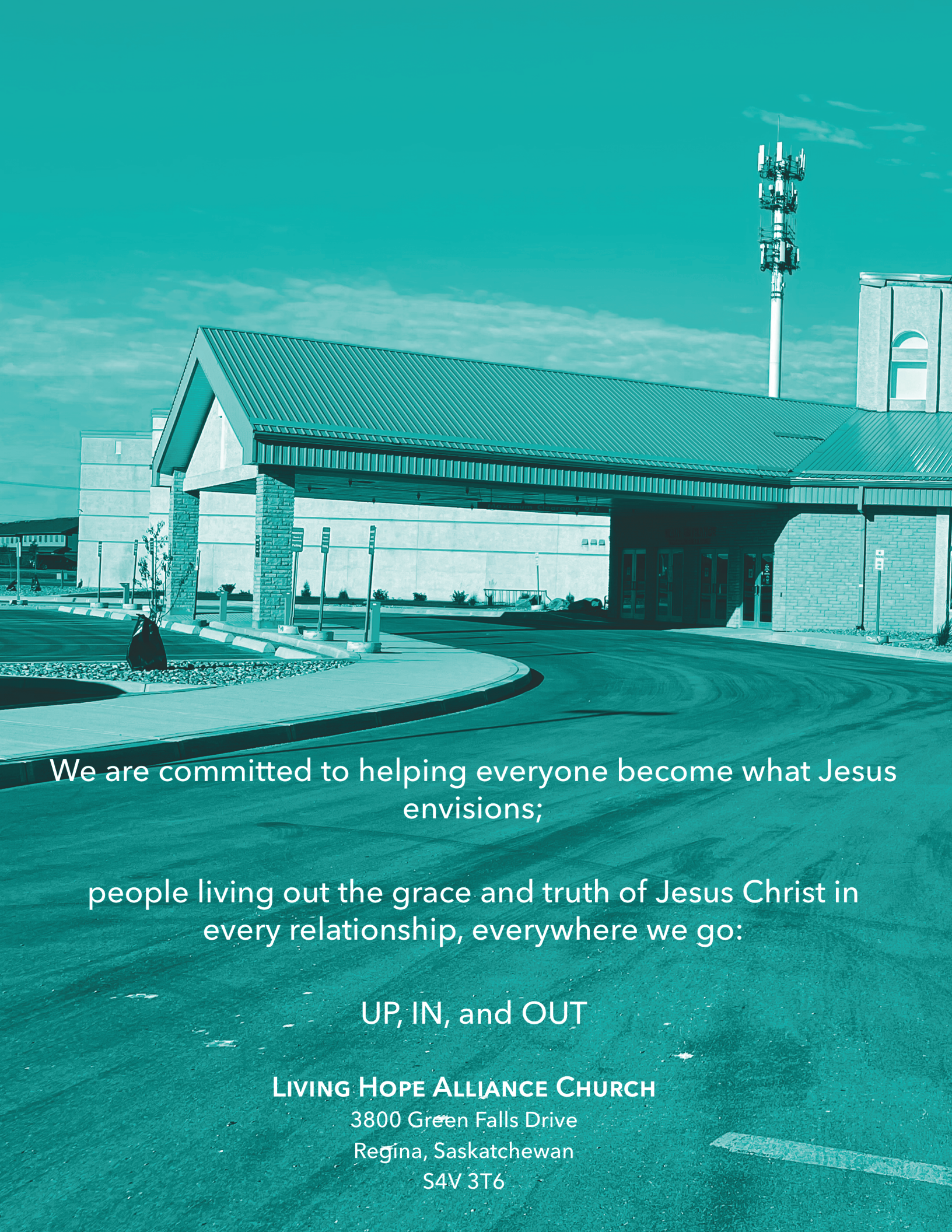
	Building Fund	Compassion Fund	Going Beyond Fund	Missions Fund	Global Outreach Fund	Mission Trip Fund	Capital Reserve and Replacement Fund	2021
REVENUE								
Givings	\$ 53,489	\$ 28,198	\$ 105,113	\$ -	\$ -	\$ 24	\$ -	\$ 186,824
Mission funds	-	-	-	106,706	-	-	-	106,706
Other	79	-	-	-	-	-	-	79
	53,568	28,198	105,113	106,706	-	24	-	293,609
EXPENSES								
Campaign expenses	-	-	11	-	-	-	-	11
Compassion connection	-	4,477	-	-	-	-	-	4,477
Mission funds	-	-	-	106,706	-	-	-	106,706
Mortgage interest	26,979	-	27,310	-	-	-	-	54,289
People care	-	11,920	-	-	-	-	-	11,920
	26,979	16,397	27,321	106,706	-	-	-	177,403
EXCESS OF REVENUES (EXPENSES) FROM RESTRICTED FUNDS	\$ 26,589	\$ 11,801	\$ 77,792	\$ -	\$ -	\$ 24	\$ -	\$ 116,206

Restricted Funds- Prior Year
Year Ended June 30, 2021

(Schedule 2 - cont'd)

	Building Fund	Compassion Fund	Going Beyond Fund	Missions Fund	Global Outreach Fund	Mission Trip Fund	Capital Reserve and Replacement Fund	2020
REVENUE								
Givings	\$ 42,624	\$ 32,392	\$ 189,487	\$ -	\$ 1,000	\$ 8,203	\$ -	\$ 273,706
Mission funds	-	-	-	90,161	-	-	-	90,161
Other	224	5,000	-	-	2,369	-	-	7,593
	42,848	37,392	189,487	90,161	3,369	8,203	-	371,460
EXPENSES								
Campaign expenses	-	-	103	-	-	-	-	103
Church multiplication	-	-	204	-	-	-	-	204
Compassion connection	-	15,794	-	-	-	-	-	15,794
Global impact	-	-	21,900	-	-	-	-	21,900
Mission funds	-	-	-	90,161	-	-	-	90,161
Mortgage interest	42,692	-	9,196	-	-	-	-	51,888
Other	22	158	-	-	5,000	2,249	-	7,429
People care	-	31,380	-	-	-	-	-	31,380
	42,714	47,332	31,403	90,161	5,000	2,249	-	218,859
EXCESS OF REVENUES (EXPENSES) FROM RESTRICTED FUNDS	\$ 134	\$ (9,940)	\$ 158,084	\$ -	\$ (1,631)	\$ 5,954	\$ -	\$ 152,601

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We are committed to helping everyone become what Jesus
envisions;

people living out the grace and truth of Jesus Christ in
every relationship, everywhere we go:

UP, IN, and OUT

LIVING HOPE ALLIANCE CHURCH

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